Tokyo Stock Exchange, Standard Market Stock code: 6405

Financial Results for the Second Quarter of the Fiscal Year Ending March 31, 2024

November 20, 2023



鈴茂器工株式会社



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1. Overview of Q2 FY03/24 Consolidated Financial Results



	1H FY03/23	1H FY03/24	1H FY03/24		
	Amount	Plan (as of May 12, 2023)	Amount	Progress vs. plan	
Net sales	6,351	6,960	6,735	- 3.2%	
Domestic	4,075	4,417	4,721	+ 6.9%	
Overseas	2,276	2,543	2,013	-20.8%	
Operating profit	436	330	454	+ 37.9%	
Ordinary profit	468	335	482	+ 44.1%	
Profit attributable to owners of parent	379	220	295	+ 34.3%	

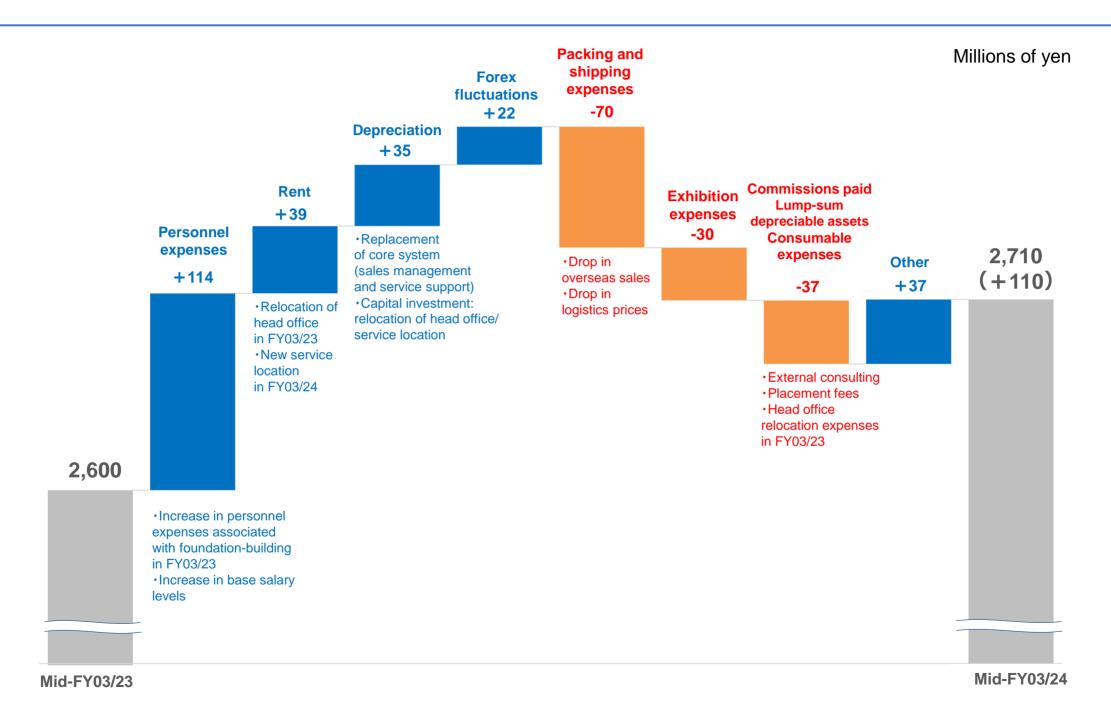
Q2 FY03/24: Year-on-year performance



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	1H FY03/23	1H FY03/24			
		Amount	YoY change	YoY change (%)	
Net sales	6,351	6,735	+383	+6.0%	
Cost of sales	3,315	3,570	+255	+7.7%	
Gross profit	3,036	3,165	+128	+4.2%	
(Profit margin)	(47.8%)	(47.0%)	(-0.8%)		
SG&A expenses	2,600	2,710	+110	. 4.20/	
(SG&A ratio)	(40.9%)	(40.2%)	(-0.7%)	+4.2%	
Operating profit	436	454	+18	+ 4.2%	
(Profit margin)	(6.9%)	(6.8%)	(– 0.1%)		
Ordinary profit	468	482	+13	+ 3.0%	
(Profit margin)	(7.4%)	(7.2%)	(-0.2%)		
Profit attributable to owners of parent	379	295	-84	-22.2%	
(Profit margin)	(6.0%)	(4.4%)	(-1.6%)		

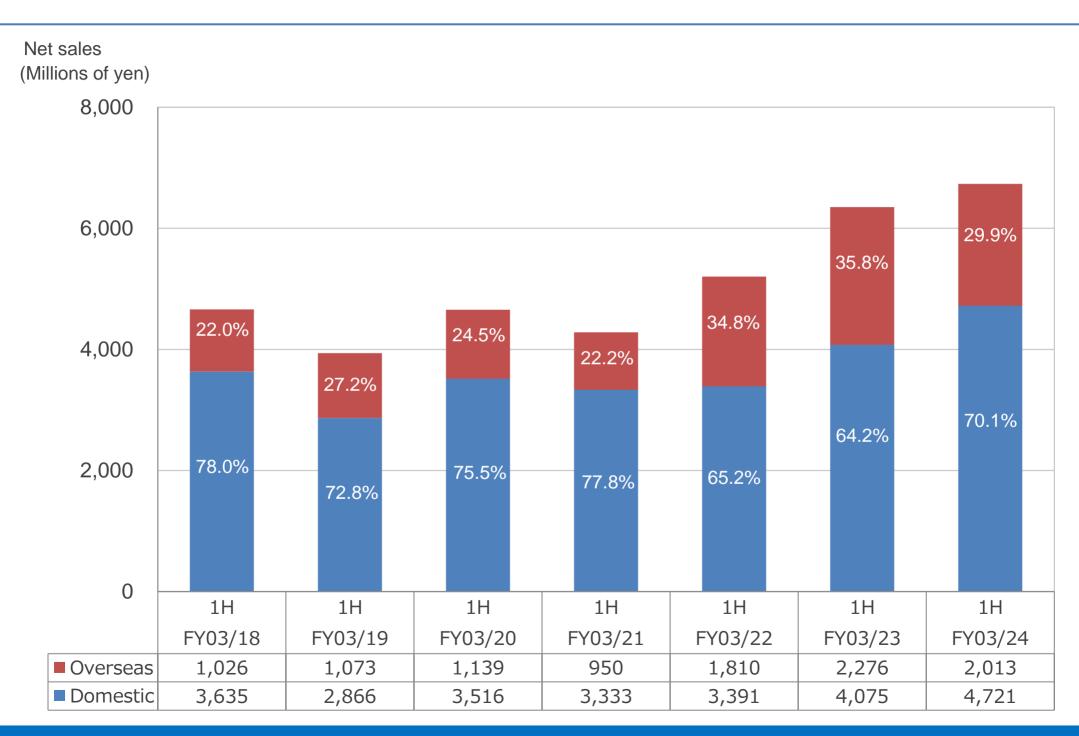
Q2 FY03/24: Year-on-year change in SG&A expenses





Q2 FY03/24: Breakdown of domestic and overseas sales



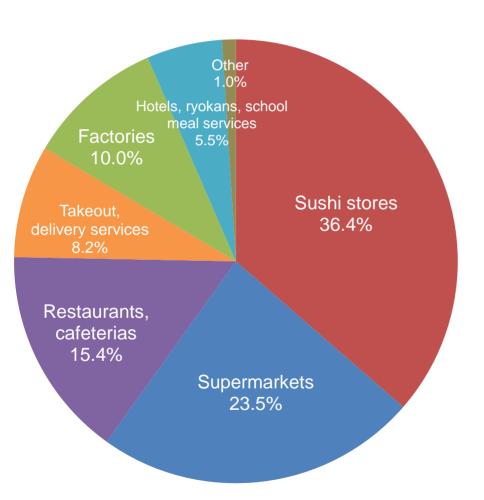


Q2 FY03/24: Domestic business Own-machine sales by customer category

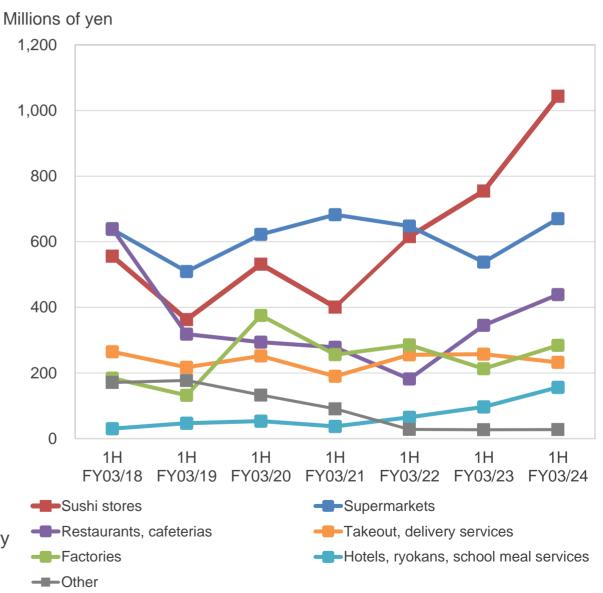


Domestic business:
Sales breakdown by customer category
(1H FY03/24)

Domestic business: Sales by customer category

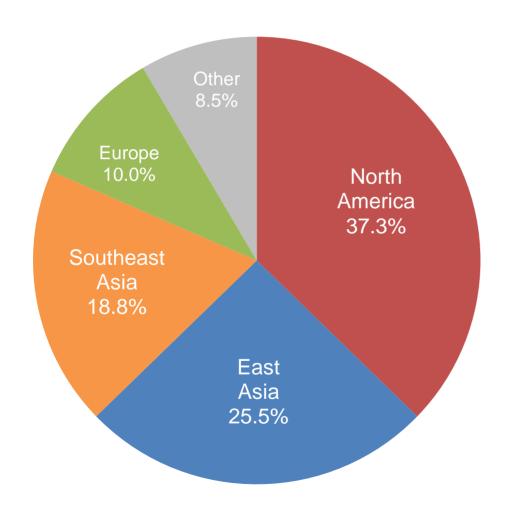




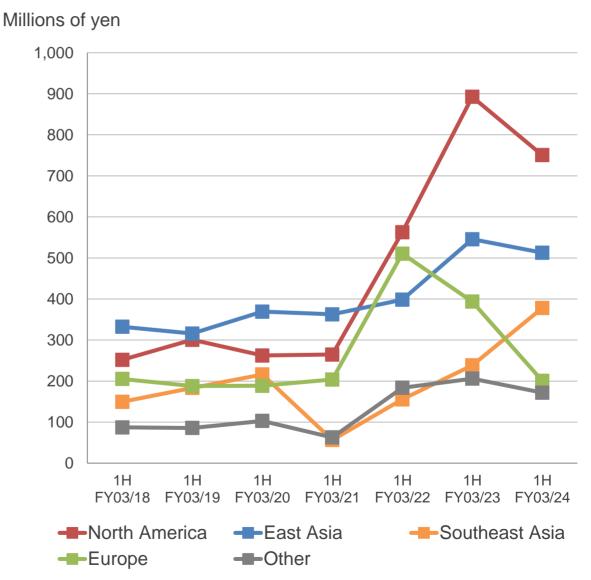




Overseas business: Sales breakdown by region (1H FY03/24)



Overseas business: Sales by region



Q2 FY03/24: Net sales and operating profit





Q2 FY03/24 consolidated balance sheet: Assets



	As of March 31, 2023		As of September 30, 2023		YoY	
	Amount	% of total	Amount	% of total	YoY change	YoY change (%)
Current assets	9,685	56.9%	9,530	55.3%	-155	- 1.6%
Cash and deposits	4,865	28.6%	4,605	26.7%	-259	- 5.3%
Trade receivables	1,745	10.2%	1,909	11.1%	+164	+9.4%
Inventories	2,762	16.2%	2,712	15.8%	-50	- 1.8%
Other	312	1.8%	302	1.8%	-9	- 3.0%
Non-current assets	7,347	43.1%	7,688	44.7%	+341	+4.6%
Property, plant and equipment	5,968	35.0%	6,183	35.9%	+214	+3.6%
Intangible assets	452	2.7%	592	3.4%	+139	+30.9%
Investments and other assets	925	5.4%	913	5.3%	-12	- 1.4%
Total assets	17,033	100.0%	17,219	100.0%	+186	+1.1%

Q2 FY03/24 consolidated balance sheet: Liabilities and net assets



	As of March 31, 2023		As of September 30, 2023		YoY	
	Amount	% of total	Amount	% of total	YoY change	YoY change (%)
Total liabilities	3,316	19.5%	3,269	19.0%	<i>– 4</i> 6	- 1.4%
Current liabilities	1,802	10.6%	1,648	9.6%	– 153	- 8.5%
Non-current liabilities	1,514	8.9%	1,620	9.4%	+106	+7.1%
Total net assets	13,716	80.5%	13,949	81.0%	+233	+1.7%
Shareholders' equity	13,607	79.9%	13,704	79.6%	+97	+0.7%
Total accumulated other comprehensive income	83	0.5%	214	1.2%	+131	+157.5%
Non-controlling interests	25	0.1%	30	0.2%	+5	+20.5%
Total liabilities and net assets	17,033	100.0%	17,219	100.0%	+186	+1.1%



2. Future Initiatives

Domestic business: Fuwarica (rice-serving robot) (1)



Business operators Share of business operators in lodging and restaurant industries struggling with "extremely severe" or "severe" labor shortages

82.7%

Highest level since survey began in 2015

"Survey on Labor Shortage Conditions and Utilization of Diverse Human Resources, etc." conducted by the Japan Chamber of Commerce and Industry in September 2023

<u>Declining hurdle for return on investment</u> in labor-saving solutions Consumers

Share of consumers who have used a rice-serving robot

22.3%

Crossed the Chasm (adoption barrier) of 16.0%

"Survey on Rice-serving Robots" conducted by the Company in August 2023

Growing adoption of self-service systems at restaurants, hotels, and other commercial facilities

Fuwarica: Rice-serving robot



Target market for Fuwarica: All business operators that use or handle rice

Drive growth in the compact-machine business in Japan going forward

Domestic business: Fuwarica (rice-serving robot) (2)



■ Fuwarica: Usage examples

(1) Tsukiji Miyagawa Honten





(3) Tomorrow Cafe





(5) Kamata Rehabilitation Hospital





(2) Ramen & Chinese Food Restaurant Shinsei





(4) Sakudaira Parking Area





(6) Avex Employee Cafeteria



Overseas business



■ Near-term trend

Risk of slump in capital investment due to expanding geopolitical risks and economic trends in various countries

Medium-term trends

Rising wages, labor shortages

Rising machine values

Companies not only focusing on organic growth, but also stepping up M&A activity

Accelerating overseas expansion by Japanese companies

Rising number of onigiri, ramen, and yakiniku restaurants

Growing adoption of Japanese food culture

Expanding customer base among business operators that utilize rice-processing machines

Rice-processing machine

More compact than conventional sushi robots



Targeted at new sushi business operators



Dining area automation Realization of safe and highly efficient food delivery by connecting a self-ordering system to a serving robot that carries food via rails

> Serving robot Roborail



Self-service ordering system SEMOOR





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